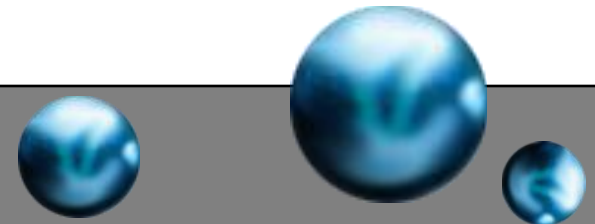


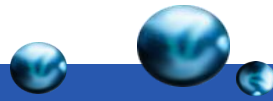
ResiliencyPlus™

Jack Pyne

Managing Director
ResiliencyPlus, LLC

North River Solutions, Inc.





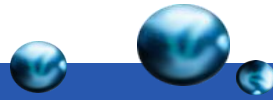
ResiliencyPlus, LLC

- Umbrella organization
 - Consulting (North River Solutions)
 - DR, BCM, Training, etc.
 - Resiliency1 Index and Assessments
 - Series of self assessments of Operational Resiliency and Preparedness
 - ResiliencyPlus engine
 - Platform for data collection and research



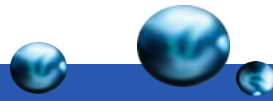
Resiliency1

- Three categories
 - Assessments and Benchmarking
 - Preparedness and Resiliency
 - Different definitions and goals: Insurance underwriter vs. investors
 - Compliance
 - Pre-audit assessments: ISO Standards, Non-Durable Medical Equipment
 - Custom offerings
 - Supply Chain/Logistics resiliency



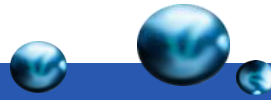
Goal of Assessment Products

- Predictive
 - Insurance
 - Resiliency
- Diagnostic
 - Gap analysis
- Prescriptive
 - Prioritize
- Operational focus



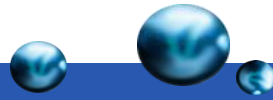
Implementation Goals

- Not specialized
 - No specific training to answer
 - No jargon or terminology
- Measures actual resiliency of organization
- Core meaningful to broad range of organizations
 - Comparisons, trends, etc.



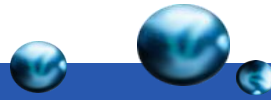
Growing Interest

- Public Law 110-53 (PS-Prep)
- Business chain concerns and dependencies
- Concerns over liability
- Issues of Governance
- Valuation implications (private and public)
- Compliance Issues (especially in certain industries)



History

- Consulting practice
- DR companies
- Operating roles
- Insurance Underwriters
- Associations



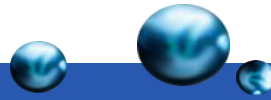
Sources

- Core Business Principles (Do You Have A Plan?)
- Laws and regulations
- (Evolving) Industry Standards NFPA-1600, ASIS/25999, SS540, NYU 5 task forces, and ANSI-ANAB Committee of Experts,
- Guidance from industry groups such as ACP, SOLE (Supply Chain), ABBRA (Boat Builders Association), SBDC/SBA, IBHS (Institute of Business and Home Safety), etc.
- Active Research (insurance claims data)
- R+ Experience
- Common Sense



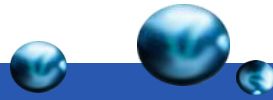
12 Areas

- Broad assessment
- Beyond Disaster Recovery or Emergency Management
- All impacts on organizations ability to survive
 - Community
 - Regulatory/Financial
 - Individuals/Families



12 Areas

- Emergency Management
- Crisis Communications
- Facilities and Workspace
- Physical Security and Safety
- Technical and Operational Infrastructure
- Human Resources,
- Continuity Planning
- Financial Control & Audit
- Governance & Compliance
- Business Chain Logistics
- Community and Environment
- Risk Management and Control



Long Vision

- Combine three measures into one
 - Organization
 - Community/Jurisdiction
 - Individuals/Families
- All interrelated

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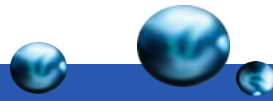
Resiliency1 Open Survey

- ✓ [Section 1: Emergency Management \(15/15 completed\)](#)
- ✓ [Section 2: Crisis Communications \(12/12 completed\)](#)
- ✓ [Section 3: Facility and Security Management \(10/10 completed\)](#)
- ✓ [Section 4: Operational Infrastructure \(7/7 completed\)](#)
- ✓ [Section 5: Technical Infrastructure \(10/10 completed\)](#)
- ✓ [Section 6: Human Resource Management \(6/6 completed\)](#)
- ✓ [Section 7: Continuity Planning \(13/13 completed\)](#)
- ✓ [Section 8: Financial Control \(7/7 completed\)](#)
- ✓ [Section 9: Governance and Compliance \(7/7 completed\)](#)
- ✓ [Section 10: Business Chain Logistics \(9/9 completed\)](#)
- ✓ [Section 11: Community Relations \(8/8 completed\)](#)
- ✓ [Section 12: Risk Assessment \(7/7 completed\)](#)



This survey has been completed. To view the Open Survey Report click on the report icon.

For additional Resiliency1 survey analysis, please [contact](#) Resiliency1 survey administrator.



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Return to [Assessment Menu](#)

Section 1: Emergency Management

There are 111 questions in this assessment. There are 15 questions in this section, which is 13.51% of the total number of questions. There are 111 questions already recorded for this assessment, which is 100.00% of the total number of questions.

Emergency Management

1. Is there a documented Emergency Preparedness Plan?

Yes No Partially N/A Unknown

2. Has the Emergency Preparedness Plan been reviewed and updated within the past 12 months?

Yes No Partially N/A Unknown

3. Is there an approved budget to support this portion of the overall preparedness plan?

Yes No Partially N/A Unknown

4. Has a specific individual been given responsibility for the firm's Emergency Preparedness Plan?

Yes No Partially N/A Unknown



Resiliency1™ Index

Welcome to Resiliency1™

Welcome to the Resiliency1 Website, home to the Resiliency1 Index Benchmark™ and Assessment Surveys™. These surveys enable a measurement of your organizations current level of resiliency.

By Resiliency we refer to an ability to continue to meet operational goals even when impacted by a disruptive event. The Resiliency1 Surveys offered here are designed to help you determine your company's ability to cope with any crisis. After answering a series of questions in twelve carefully selected areas you will receive a simple, relevant and actionable report which will help you to measure how prepared your company is to quickly and efficiently resume an acceptable level of operation, should it encounter a disruption.

There are currently two surveys available.

- The Resiliency1 Open Survey™: a free indexing service that measures your resiliency against 110 points of comparison. To see an example Resiliency1 Open Survey report [click here](#).
- The Resiliency1 Standard Survey™: an indexing service that measures your resiliency against 400+ points of comparison and provides detailed recommendations on your unique responses to each question. To see an example Resiliency1 Standard Survey report [click here](#).

To proceed, select one of the options below and click. If you are a new participant you will be brought to a profile which must be completed to proceed.

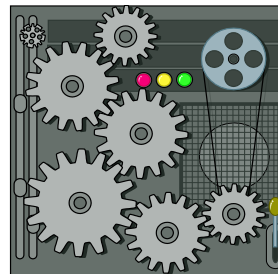
[Resiliency1 Open Survey](#) [Resiliency1 Standard Survey](#)

[Learn About the Resiliency1 Project](#) [Learn About R1 Research Partnerships](#)

"The superior man, when nesting in safety, does not forget that danger may come. When in a state of security he does not forget the possibility of ruin. When all is orderly, he does not forget that disorder may come. Thus his person is not endangered, and his States and his other concerns are preserved." — Confucius (551 BC - 479 BC)

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Replies



Scoring Engine

NORTH RIVER Resiliency1 Index OneBeacon

Facility and Security Management

Managing the operating infrastructure (heat, electrical power, water, etc.) and security of a work facility are critical before, during, and after a crisis. Shortcomings in this area can cause or enable a critical incident to occur that puts both employees and the assets of the business at risk. Improper security can lead to the increased probability of a dangerous incident threatening life, safety, the reputation of the organization, and productivity since no one performs well in an uncomfortable or dangerous environment.

If you have self-assessed in the *Below Average* area it is often due to inadequate attention to simple processes or procedures. Many smaller work sites do not have full time security or facilities management. These locations often rely on the reception staff to screen visitors and control access to the facility. Simple control procedures such as a sign-in book, will increase security. It is strongly suggested that you review how entrance to your facility is controlled and monitored. Inexpensive, but obvious surveillance cameras can do much to discourage vandalism and destruction of property. Internal precautions should also be taken to protect firm assets and intellectual property.

This is another example of when the advice of local police or fire department personnel should be solicited to provide no cost flow cost training on a range of facility and security issues including how to deal with violence or threats in the workplace.

An *Average* self assessment usually indicates that there are procedures in place to control facility access and some monitoring of activities. It is suggested that additional steps be taken such as having a plan to staff work to alternative sites if the need arises.

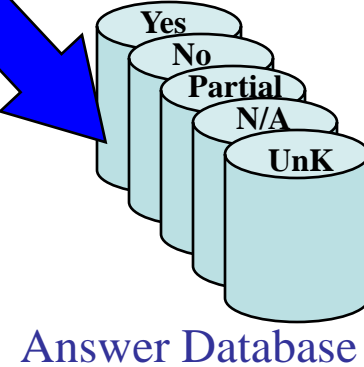
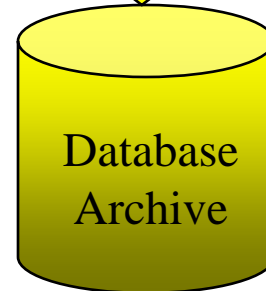
If the organization is self-assessed as *Above Average* it indicates that steps have been taken to provide security to both facilities and the people who work there. It is strongly suggested that you review your procedures and the skills of those responsible for each aspect of the plan at least annually. Ongoing training in this area is available through membership in various professional societies and through a network of online articles and educational programs. Environmental and circumstances change and the security response plan should be similarly updated.

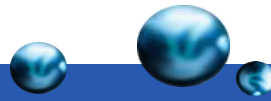
Operational Infrastructure

After 9/11/01, infrastructure concerns are set in importance. Protecting the operational components of the organization including new equipment, trained workers, access to critical information sources, or other services needed to complete the mission of the business—should take precedence.

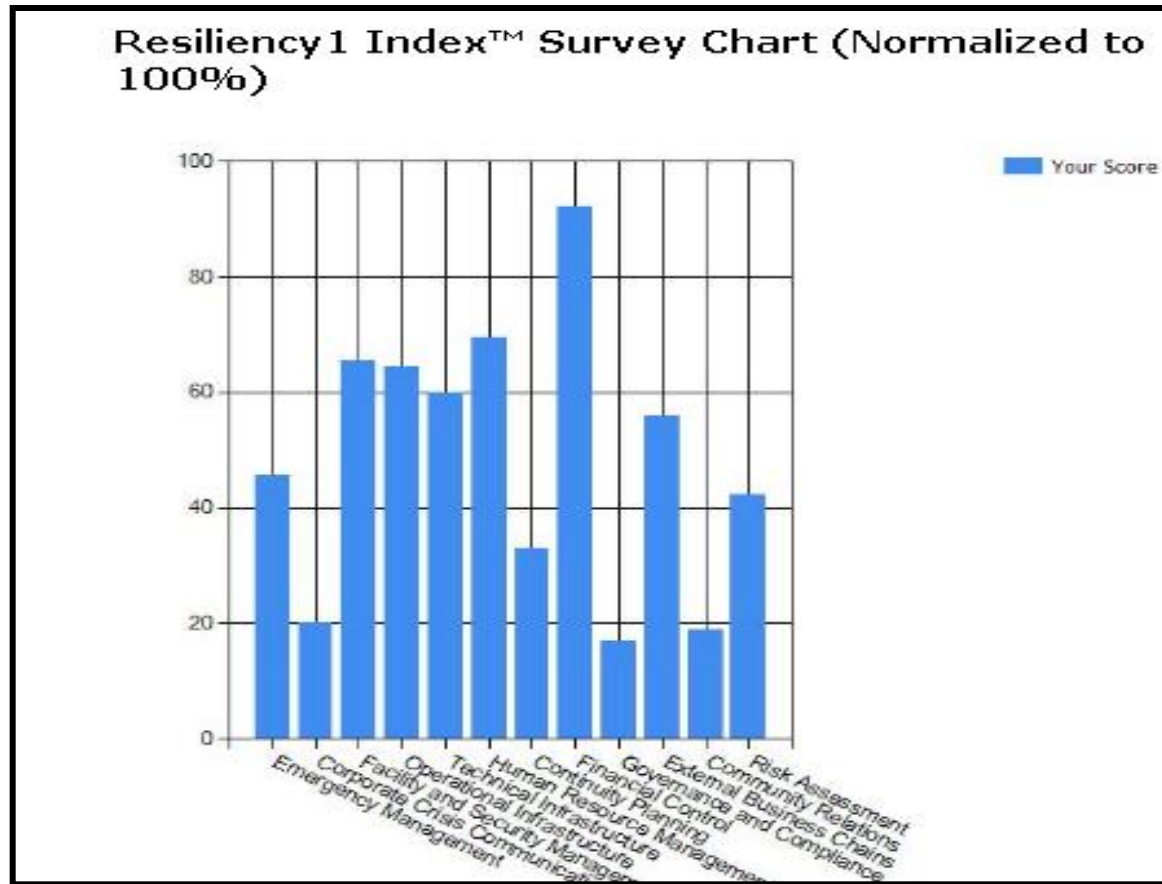
These infrastructure components vary widely by industry. When possible steps should be taken to "harden" or protect operational output capabilities of the business. That hardening or increased robustness of the operational infrastructure can be achieved in

Page 7 of 11 Resiliency1 Index™ Open Survey www.resiliency1.com





Measure





Operational Area



Facility and Security Management¶

Managing the operating infrastructure (heat, electrical power, water, etc.) and security of a work facility is critical before, during, and after a crisis. Shortcomings in this area can cause or enable a critical incident to occur that puts both employees and the assets of the business at risk. Improper security can lead to the increased probability of a dangerous incident threatening life-safety, the reputation of the organization, and productivity since no one performs well in an uncomfortable or dangerous environment.¶

If you have self-assessed in the *Below Average* area it is often due to inadequate attention to simple processes or procedures. Many smaller work sites do not have full-time security or facilities management. These locations often rely on the reception staff to screen visitors and control access to the facility. Simple control procedures such as a sign-in book will increase security. It is strongly suggested that you review how entrance to your facility is controlled and monitored. Inexpensive, but obvious surveillance cameras can do much to discourage vandalism and destruction of property. Internal precautions should also be taken to protect firm assets and intellectual property.¶

This is another example of when the advice of local police or fire department personnel should be solicited to provide no cost/low cost training on a range of facility and security issues including how to deal with violence or threats in the workplace.¶

An *Average* self assessment usually indicates that there are procedures in place to control facility access and some monitoring of activities. It is suggested that additional steps be taken such as having a plan to shift work to alternative sites if the need arises.¶

If the organization is self-assessed as *Above Average* it indicates that steps have been taken to provide security to both facilities and the people who work there. It is strongly suggested that you review your procedures and the skills of those responsible for each aspect of the plan at least annually. Ongoing training in this area is available through membership in various professional societies and through a network of online schools and educational programs. Environment and circumstances change and the security responses plan should be similarly updated.¶

Operational Infrastructure¶

After *Life Safety*, infrastructure concerns are next in importance. Protecting the operational components of the organization including any equipment, trained workers, access to critical information sources, or other services needed to complete the mission of the business — should take precedence.¶

These infrastructure components vary widely by industry. Where possible steps should be taken to “harden” or protect operational output capabilities of the business. This hardening or increased robustness of the operational infrastructure can be achieved in

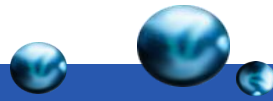
Educational & Descriptive Area

General Comments



Some Observations

- Financial area scores high
- Manufacturers and Non–Profits
 - Emergency Management
- Highly regulated
 - Banks, Brokerage, etc.



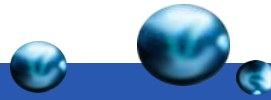
Some Observations

- Shelter in Place/Assembly Points/Physically Challenged
 - Almost all terrible
- IT - nearly all very high
- HR – all low
 - What to do about health coverage at temporary worksite
- BIA / Work Process



Take the Free Open Assessment

- www.Resiliency1.com
- Jack Pyne
 - ipyne@resiliencyplus.com
 - 719-331-1827



RMM™ Corresponds to the 4 R's

- Level 1: Pre-Event (**Normal Operations**)
- Level 2: Life Safety (**React**)
- Level 3: Infrastructure Recovery (**Recover**)
- Level 4: Business Continuity (**Restore**)
- Level 5: Operational Resiliency (**Resume**)

Provides guidance on what to do 1st, 2nd, 3rd, & 4th

Recognizes degrees of resiliency

- : Does not require 100% before advancing
- : Support *parallel improvement*

